HOPE SHINES INVESTS

IN THE FUTURES OF VULNERABLE AND AT-RISK YOUTH IN RWANDA
To our incredible supporters,

On behalf of our team and the children we serve in Rwanda, I’d like to sincerely thank you for being a part of our journey in 2017. We’ve accomplished so much and certainly have moved this organization forward, and none of it would have been possible without your support.

2017 was another big transitional year for our organization. We’ve developed a stronger platform from which we can build better more sustainable programs. Reaching further into the community and identifying the most at-need children allowed us to truly address the challenges our children and their families face on a regular basis. I’ve been astonished at what we can achieve in the lives of so many with a stronger platform and passionate people working alongside of Hope Shines.

It was an extraordinary year. We have improved our after-school program, ensured that our students could attend school year-round, and we launched new partnerships that expanded our social enterprise. Of course we faced challenges, but your support and the continued progress of the children has always pushed us to keep going, to push for even better, and to always stay focused on our mission. We'll continue to be intentional in our ways, strategic in our planning, and always put the children's needs first in all we do.

It would be our honor for you to continue to be a part of this story. We can promise you that you won't be let down. As we say in Rwanda, Murakoze Cyane! Thank you so much!

With Love,
Dan Gladden

A Letter from our Executive Director
OUR INTERDEPENDENT MODEL

Hope Shines
- Identify the most at-risk youth in the community
- Design & provide programs and resources to address the need
- Execute innovative life enhancing programs
- Measure our impact and adjust
- Constantly evaluate the changing needs of the children and families
- Garner support in the community and around the globe

The Children
- Commit to and attend all programming offered by Hope Shines
- Give 100% effort in everything they do
- Represent your family, community and Hope Shines each day
- Utilize the Learning Center space as their resource

The Families & School
- Commit to the encouragement & support of the children
- Communicate progress & changes in the child
- Reinforce and mentor the child reflective of programming
A New Learning Center

Vital Resources

- Year-Round After-School Programming
- Revenue Generating Projects
- Healthy Living Enhancements

WHAT'S NEW?
Our Programs:

**BASIC NEEDS FOR EDUCATION**

Designed to address all barriers children face to stay in school. Includes provision for students’ school fees, school uniforms, school supplies, shoes, socks, underwear, book bags, and annual health insurance that ensures they can be treated for any illness that would prevent them from attending class. In 2017, together we were able to have 100% attendance rate in school and children were better prepared to succeed in the classroom because of our interventions!
LEADERSHIP DAY CAMP PROGRAM

The day camp is designed to enhance the lives of the children in a loving, fun, and supportive atmosphere. Each year, students descend upon the learning center for a highly energized camp week led by foreign and local volunteer mentors guided by the Hope Shines staff. Strategically and intentionally designed, children participate in life-skills lessons targeting personal health (hygiene, malaria prevention, HIV prevention), Sports/Play leadership activities, and academically centered curriculums in Science and the Arts. 2017 marked 10 years of the camp program, which has impacted and included nearly 100 children since 2008.
L.E.A.D. (LIFE ENHANCEMENT & ACADEMIC DEVELOPMENT) AFTER-SCHOOL PROGRAM

Keeps students engaged all year long through an interactive curriculum taught at our learning center LEAD enhances their academics and develops their life skills through healthy living workshops. The program keeps children positively engaged and out of trouble all while learning to strive to reach their fullest potential. In addition, students are fed highly nutritional meals at each session now totaling over 150 days per year! Children use the arts taught in this program to gain confidence and feel more like a supported family!
REVENUE GENERATION

HOPE SHINES LAUNCHED 2 SOCIAL ENTERPRISE PROJECTS (GREENHOUSE VEGETABLE PRODUCTION AND RECYCLED SOAP) THAT EMPLOY THE CHILDREN'S FAMILY MEMBERS, PROVIDES FOOD AND SOAP TO THE COMMUNITY AND GENERATE REVENUE THAT SUPPORTS THE AFTER-SCHOOL PROGRAM.
SWEET PEPPERS, WATERMELON, AND SQUASH ARE GROWN IN NYAMATA YEAR-ROUND AND SOLD TO LOCAL MARKETS. THE PROJECT EMPLOYS AN ON SITE GARDENER, AN AGRONOMIST, AND SITE MANAGER TO HELP US PRODUCE THE FRESHEST AND MOST IN DEMAND PRODUCE! CAPITAL IMPROVEMENTS INCLUDE NEW SHED NETS, WATER TANK FILTERS, AND OPEN AIR WATER SPRINKLERS.
We became an exclusive partner of Eco Soap Bank, a humanitarian and environmental nonprofit, to do our part in promoting better hygiene in Rwanda. Our distribution model is based on the collection of used soap from hotels in Kigali City, the capital of Rwanda, sanitize the soap, then reform into usable bars. We are in the beginning stages of distributing to families in the community and educating them on proper hand hygiene as a means to reduce the spread of preventable diseases. Our project currently employs Hope Shines care givers to collect and produce the new soap and will help generate income to support the after-school program. We believe in Eco Soap Bank’s work of "saving, sanitizing, and supplying" soap to the developing world and we are doing our part in Rwanda!
OUR GOVERNANCE BOARD

Ada Smith Jackson

Chelbye McIntyre Field

Joanne Dixon

Eric Sobie

OUR TEAM

Dan Gladden
Executive Director

Sage Mutatsimpundu
Rwanda Office Administration

Dr. Stephanie Chu, D.O.
Healthy Child Consultant

Egide Nyirigira
Rwanda Intern

Cecile Umumukiza
Rwanda Programs Teacher

Phillip Mulari
Rwanda Country Director

Amanda Buchholtz
US Communications Coordinator

Theogene Ntakirutimana
Rwanda Facilities Manager
$98,450 in total revenue

$90,520* in total expenses

* $7,930 was carried over to 2018

Allocation of 2017 Expenses

- **Fundraising**: 33%
- **Programs**: 55%
- **Administration**: 12%

**Fundraising**: Event related expenses

**Administration**: Learning center costs and rent

**Programs**: 3 major programs and social enterprise expenses

WHERE THE MONEY GOES
The average monthly household income of these families is RWF 14,000 (or $17 USD) and each household averages seven residents.
**Basic Needs for Education**
- 89% children promoted to the next grade level in school
- 36 school bags, shoes, socks, underwear, school uniforms were distributed to the children
- 36 children enrolled in annual health insurance

**LEAD After-School**
- 95% attendance in program
- 5,508 meals served to children during the program
- Served 4,600 liters of CLEAN water to children all year
- 36 children received eye exams
- 33% more children ate 2 or more meals per day with our support
- Formed a dance troupe that performs at weddings!

**Summer Day Camp**
- 10% increase in knowledge from pre-test to post-test
- Distributed 300 nutritionally balanced meals to campers and volunteers over 1 week program
- Workshops in Malaria and HIV prevention
- Guest inspirational speaker from Rwanda National Rugby team
- 8 volunteer mentors ran camp

**Social Enterprise Projects**
- Prepared land of 400 square meters
- Planted and harvested 400 tomato plants in a greenhouse
- Created jobs for 3 workers to manage the greenhouse project
- Connected with local markets to supply high demand produce
- Allocated income generated to support child focused programs

**Just for the Health of It!**
- 36 children received:
  * Full general health check-ups by a US physician
  * Annual health insurance critical for addressing acute health issues (33% used this in 2017)
  * Workshops in malaria and HIV prevention, proper hand washing, and fluoride treatments on teeth
  * Shampoo, body soap, floss, toothpaste, tooth brushes, new underwear and socks, and skin moisturizers
"I USED TO EAT ROTTEN FOOD TO KEEP AWAY THE HUNGER PAINS"

"I HAD TERRIBLE HEADACHES BEFORE, NOW I CAN GET MEDICINE TO TREAT THEM"

"LIFE IS HARD FOR ME BECAUSE OF A LACK OF PARENTAL LOVE"

- Hope Shines student quotes
2018 Goals

Resources Development
Impact Growth
Board Expansion

Financial Sustainability
Strengthen Partnerships
Enhanced Programs